

## Policy Committee and Technical Committee

A joint meeting of the Policy Committee and Technical Committee of the Cook DuPage Corridor Study was held on January 26, 2006 at 2:30 p.m. at the Regional Transportation Authority, 175 W. Jackson Boulevard, Suite 1550, Chicago, Illinois.

This document provides a summary of the discussion for each agenda item. A listing of the attendance rosters are included under Section X.

### I. Introductions

Mr. Steve Schlickman, Executive Director of the Regional Transportation Authority (RTA) opened the session with a brief explanation of the developments leading to the Cook DuPage Corridor Study. Mr. Schlickman explained that the RTA Chairman, Mr. Jim Reilly, challenged the organization to think creatively about the future, to develop a new strategic vision that will grow transit for the Chicago region by identifying creative solutions for service development and service funding. Mr. Schlickman explained that the RTA has responded to the challenge by engaging in a strategic planning effort to develop a transit driven multimodal strategy to enhance regional mobility.

Mr. Schlickman stated that with the Cook DuPage Corridor Study, the RTA will creatively explore and compare alternative ways to improve mobility in this critical part of the region. He explained the study will involve taking a close look at ideas already programmed and working together to develop other ideas. Mr. Schlickman acknowledged that the Cook DuPage Corridor mobility problems are very complex, and the solutions are likely to be complex also. He explained that the challenge is to come up with the best solution – or set of solutions – for the people living and working in the corridor. It is this important and creative challenge that the Policy Committee and Technical Committee will be tackling together. What the committees collectively determine through the corridor planning process will then be recommended for funding consideration. The Corridor recommendations will also be forwarded for inclusion in the Regional Transportation Plan, and in the RTA's Strategic Plan or a future update, as appropriate.

Mr. Schlickman acknowledged that many committee members participated and provided input into the recently completed Travel Market Analysis. The Travel Market Analysis was essential to understanding Corridor demographics, travel patterns, and mobility needs of the Cook DuPage Corridor. He explained that this meeting began Phase 2 of the Cook DuPage Corridor, where potential mobility solutions will be developed. He noted that this phase is expected to take a year and result in a small set of feasible improvements to move into the final phase of the Cook DuPage Corridor Study – an Alternatives Analysis. Mr. Schlickman anticipates the guidance of the Policy and Technical Committees through both the second and third phases of the study, and ultimately in the selection of the Locally Preferred Alternative.

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|  | <p>Mr. Schlickman said this will be a new and exciting undertaking and looked forward to working with all committee members on the Cook DuPage Corridor Study. He concluded his opening statements and officially called the meeting to order. Each attendee was requested to state their name and organization.</p> <p><b>II. Overview of Committee Structure and Purpose</b></p> <p>Mr. Schlickman directed the attention of the Committees to Attachment 1, "Cook DuPage Corridor Phase II Organizational Framework." He emphasized that the importance of the organizational structure is the role played by all stakeholders including elected officials, professional government staff, and citizens in this effort.</p> <p>Mr. Schlickman briefly reviewed the purpose, responsibilities, membership and commitment of each committee:</p> <ul style="list-style-type: none"> <li>▪ The Policy Committee is the primary decision-making body for the Corridor and is comprised mainly of elected officials, who for this effort will represent their COG or all potentially impacted districts of their County, rather than a single municipality or particular County district. He also mentioned that Mignon Allen from Dovetail Consulting will provide support to the Policy Committee.</li> <li>▪ The Technical Committee will examine the details of the study and provide expert review and insight for the Corridor Study. The Committee will also be looked upon for their familiarity with past ideas, for their knowledge of the transportation system and communities, and to help develop and identify appropriate solutions. The Technical Committee will work closely with the RTA and John O'Holleran and Tony Catalina of American Consulting Engineers, the technical consulting team.</li> <li>▪ The Citizens Advisory Committee will assist in the development of public materials and provide preliminary feedback to the RTA and Policy Committee from the perspective of citizen, workforce and business groups. Mr. Schlickman explained that the membership of the Committee is intended to be from representatives of groups, not individuals, therefore they will also be asked to share information about input opportunities with their members. The Citizens Advisory Committee will work closely with RTA and Dovetail Consulting.</li> <li>▪ The Planning Standards Working Group will focus on developing Corridor Planning Standards, which are locally-oriented values and criteria to supplement the traditional, transportation-oriented criteria. Mr. Schlickman pointed out that planning standards will bring context-sensitivity to the planning phases of major projects. Downers Grove is the local sponsor and has offered to champion this study element and to test data collection tools to ensure a</li> </ul> |  |

- streamlined process when applied to the Corridor as a whole. The Planning Standards Group will be supported by RTA staff and a consultant team led by Gary Mitchell of Wilbur Smith Associates.

Mr. Schlickman ended the discussion by asking if there were any additional questions or comments. Hearing none, Mr. Schlickman moved to the next agenda item.

### **III. Nominations for Chair and Vice Chair**

Mr. Schlickman explained that the role of Chair and Vice Chair is to provide strong and balanced leadership to the Cook DuPage Corridor Study. He stated that the Chair and Vice Chair will be voting members of the Committee, but will take on additional responsibilities including facilitator – keeping the meeting moving and ensuring all Committee members have an opportunity to participate. The Chair and Vice Chair will also serve as lead spokespersons on behalf of their respective Committees – speaking at special events, to the media, and providing information for newsletters and other materials.

Mr. Schlickman opened the floor for nominations for Chair of the Policy Committee. A motion was made and seconded to nominate Mr. Paul Fichtner for this position. Mr. Schlickman asked if there were any additional nominations and no other nominations were made. Mr. Schlickman called for a vote and the Committees voted unanimously in favor of Mr. Fichtner as Chair of the Policy Committee.

Mr. Schlickman opened the floor for nominations for Vice Chair of the Policy Committee. A motion was made and seconded to nominate Mr. David Pope for this position. Mr. Schlickman asked if there were any additional nominations and no other nominations were made. Mr. Schlickman called for a vote and the Committees voted unanimously in favor of Mr. Pope as Vice Chair of the Policy Committee.

Next, Mr. Schlickman opened the floor for nominations for Chair of the Technical Committee. A motion was made and seconded nominating Mr. Patrick Higgins for this position. Mr. Schlickman asked if there were any additional nominations and no other nominations were made. Mr. Schlickman called for a vote. The Technical Committee voted unanimously in favor of Mr. Higgins as Chair of the Technical Committee.

Mr. Schlickman opened the floor for nominations for Vice Chair of the Technical Committee. Ms. Kutzmark requested that this item be deferred until a later date. A motion was made and seconded to defer the nomination of Vice Chair until the next meeting of the Technical Committee. Mr. Schlickman called for a vote and the Committees voted unanimously to defer the nomination.

Mr. Schlickman turned the meeting over to the new Chair of the Policy Committee, Mr. Fichtner. Mr. Fichtner thanked the RTA staff for their efforts to this point and looked forward to the remainder of the study.

#### **IV. Approval of Committee Rosters**

Mr. Fichtner requested any changes or additions to the committee rosters.

Mr. Mark Avery informed the Committees that DuPage County Board Chairman Schillerstrom recently finalized the appointment of DuPage County Board Member Tom Bennington of District 3 (the Downers Grove area) to the Policy Committee. Although Mr. Bennington could not be at today's meeting, he will join Mr. Fichtner in representing DuPage County at the next meeting of the Policy Committee. There were no other changes or additions to the Committee rosters

A motion was made and seconded to approve the roster of the Policy Committee as revised to include the designation of Mr. Bennington and to approve the roster of the Technical Committee as presented. The motion passed unanimously.

Mr. Fichtner informed the Committees that the rosters will be posted on the project website and incorporated into the Program Management Plan.

Mr. Fichtner explained that the RTA staff is seeking the assistance of the Committee members to identify potentially interested groups to serve on the Citizens Advisory Committee. Target organizations include workforce boards, business groups, cultural, social and other citizen organizations. Mr. Fichtner requested Committee members complete the form distributed at the meeting to recommend organizations for the Citizens Advisory Committee. Invitations to potential Citizens Advisory Committee members will be mailed next month.

#### **V. Establishment of Meeting Schedules**

Committee members reviewed the January 19, 2006 memorandum from Michelle Ryan to the Policy Committee and Technical Committee. According to the memorandum, after a review of the regular meeting schedules of the COGS, counties, and regional planning agencies, Ms. Ryan proposed that the 4<sup>th</sup> Thursday of month serve as the regular meeting schedule for both Committees, as follows:

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|------------------|---------------------|
| Policy Committee | Technical Committee |
| January 26       | January 26          |
| May 25           | February 23         |
| September 28     | March 23            |
| November 30      | April 27            |
|                  | July 27             |
|                  | August 24           |

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|  | <p>Mr. Fichtner clarified that the two Committees are not expected to meet on the same month. Mr. Fichtner asked if there were any known conflicts or concerns and if there was a preferred time of day and location.</p> <p>A member of the Technical Committee suggested that the proposed meeting date of July 27, 2006 may be in error. (NOTE: RTA staff has reviewed the proposed meeting schedule and 2006 calendar since this meeting, and has determined July 27, 2006 is the correct date.)</p> <p>Members of the Policy Committee initially indicated a preference for early morning meetings, although Elmhurst Mayor Tom Marcucci indicated a recurring conflict with another meeting in Wheaton on the morning of the 4<sup>th</sup> Thursday. Policy Committee members also indicated an interest in scheduling meeting times after that of the Technical Committee, to allow for additional or final review of items by the Technical Committee prior to the consideration of the Policy Committee. Policy Committee members expressed an interest in rotating meeting locations and developing a rotation schedule at their next meeting on May 25. It was determined that the next meeting of the Policy Committee will be held at Elmhurst City Hall on Thursday, May 25, 2006 at 3:00 p.m.</p> <p>DuPage Mayors and Managers Conference representative Tam Kutzmark indicated a morning conflict on the 4<sup>th</sup> Thursday with a DMMC standing committee. The Technical Committee members expressed an interest in alternating meeting locations between downtown Chicago and the Corridor and deferred further discussion of meeting locations until their next meeting on February 23. It was determined that the next meeting of the Technical Committee will be Thursday, February 23, 2006 at 1:30 p.m. at a downtown Chicago location.</p> <p>Mr. Fichtner closed the discussion item by reminding Committee members that the meeting dates, times and locations will be posted on the project website along with Committee meeting packets.</p> <p><b>VI. Approval of Cook DuPage Corridor Problem Statement</b></p> <p>Mr. Fichtner explained that approval of the Cook DuPage Corridor Problem Statement was an important, substantive item for the Committees to accomplish. Mr. Fichtner further explained that the Problem Statement will serve as the foundation for the development of a more detailed Statement of Purpose and Need. Mr. Fichtner read the problem statement aloud:</p> <p style="padding-left: 40px;">“A significant increase in population and jobs has occurred in suburban areas of Northeastern Illinois over the past several decades. Major regional employment centers have emerged in and around the Cook DuPage Corridor, offering new work locations for both city and suburban residents. As a result, both DuPage county and Cook county are currently net importers of workers. Corridor</p> |  |

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|  | <p>employment growth is anticipated to far outpace population change in the next 30 years.</p> <p>Suburban growth in population and jobs has brought about a significant change in travel patterns. While the traditional commute from the suburbs to Chicago remains strong, there has been a large increase in intersuburban and reverse commute travel. The existing Corridor transportation system was established to serve the traditional commute to downtown Chicago. The system does not provide a sufficient level of service and/or range of options to address the high growth travel patterns to Corridor employment centers. This deficiency is most acute for reverse and intersuburban travel markets where transit options are limited or non-existent.”</p> <p>Mr. Fichtner requested that Mr. Bill Lenski, RTA’ Manager of Corridor Planning Studies review the major findings of the Travel Market Analysis to support the committee’s deliberation of the Problem Statement.</p> <p>Mr. Lenski explained that the Cook DuPage Travel Market Analysis provides the RTA with a clear understanding of corridor travel patterns, and the ability of the transportation system to serve them. He stated that when the mobility issues of the Corridor’s major travel markets are considered comprehensively and in a regional context, there are four significant mobility problems in the Cook DuPage Corridor:</p> <ol style="list-style-type: none"> <li>1. Lack of transit access to major employment centers in and around the corridor;</li> <li>2. Congestion on I-290;</li> <li>3. Traffic flow problems on arterials; and</li> <li>4. Bus service issues.</li> </ol> <p>Mr. Lenski asserted that the first two problems warrant potentially major capital investment and the other two may warrant capital investment; although not likely major capital investments as they fall more into the category of service operations and system management issues.</p> <p>Mr. Lenski stressed that the four mobility problems are all very important and are interrelated. While the Cook-DuPage Corridor study will keep the lack of transit access to major employment centers and congestion on I-290 as its focus, solutions for these challenges should strive to help and definitely not hinder the solutions for traffic flow on arterials and bus service issues.</p> <p>Mr. Lenski explained that intersuburban and reverse commute travel markets are priority travel markets needing improved mobility as a result of the Travel Market Analysis.</p> |  |

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|  | <p>Next, Mr. Lenski returned to the Problem Statement. He described the statement as a beacon, guiding and keeping the study on course through the planning process. It clearly and concisely identifies the problems that RTA is striving to solve and frames the problems in terms of underlying causes, not symptoms.</p> <p>Mr. Lenski described a number of key themes represented in the Problem Statement based on the extensive research undertaken in the Cook DuPage Corridor Travel Market Analysis.</p> <ol style="list-style-type: none"> <li>1. Major increases in population and jobs have occurred in the suburban areas of the region over the last several decades.</li> <li>2. Likewise, intersuburban and reverse commute travel have increased significantly as major new employment centers have emerged in and around the corridor offering new work opportunities for city and suburban residents.</li> <li>3. The existing corridor transportation system while extensive was designed primarily to serve the traditional commute to downtown Chicago and is substantially unchanged over the last four decades. Today, the system does not provide a sufficient level of service and/or range of options to address high growth travel patterns to employment centers. This deficiency is most severe for reverse and intersuburban travel markets where transit options are limited or non-existent.</li> </ol> <p>Mr. Lenski stated that the Problem Statement will be further detailed in the Purpose and Need Statement, one of the initial tasks in the Options Feasibility phase of the Cook DuPage Corridor Study.</p> <p>Mr. Fichtner asked committee members if there were any questions or comments. Hearing none, a motion was made and seconded to approve the Problem Statement as presented. Mr. Fichtner called for a vote and the Committees unanimously approved the Problem Statement as presented.</p> <p><b>VII. Public Outreach and Participation</b></p> <p>Mr. Fichtner called upon Michelle Ryan of the RTA to apprise the Committees on the draft public involvement plan and public participation strategies for the Cook DuPage Corridor Study. Ms. Ryan stated the goals of public outreach and participation are:</p> <ul style="list-style-type: none"> <li>▪ To enable the general public, government agencies and other stakeholders to provide meaningful input to the RTA by involving stakeholders in the decision making process and by providing background and technical information on a timely basis; and</li> <li>▪ To fully consider all input that is received, and to incorporate the input into committee deliberations and relevant work products.</li> </ul> |  |

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|  | <p>Ms. Ryan explained that the RTA was currently developing a draft Public Involvement Plan (PIP) and that the PIP will:</p> <ul style="list-style-type: none"> <li>▪ Present policy requirements that apply to public involvement programs for transportation planning studies,</li> <li>▪ Present specific public involvement techniques to create an open dialogue, and</li> <li>▪ Include an implementation schedule for each major public involvement task.</li> </ul> <p>Ms. Ryan established that the PIP will be reviewed by the Citizens Advisory Committee at their March 2006 meeting, and will be posted on the project website for broader review and comment.</p> <p>Ms. Ryan directed attention to an excerpt from the public involvement strategies that was distributed at the meeting, and requested each member become familiar with the intended activities. Ms. Ryan introduced RTA Communications and Public Involvement consultant Mignon Allen of Dovetail Consulting, Inc. to provide further details on specific public involvement techniques, including a preview of the project website.</p> <p>Ms. Allen emphasized a number of public involvement techniques and assistance needed from the Committees in order to successfully implement them:</p> <ul style="list-style-type: none"> <li>▪ Mailing List...a mailing list is being compiled for the corridor from information provided by the RTA. Committee members were asked to forward additional mailing lists and contact information to ensure a comprehensive list for meeting announcements and notices.</li> <li>▪ Branding...a unique brand, logo and identity have been developed for the Cook DuPage Corridor to increase public awareness and interest.</li> <li>▪ Scoping Meetings...major public event requiring extensive awareness and promotions to increase public participation including outreach performed by Committee members.</li> <li>▪ Committees...Policy, Technical and Citizens Advisory Committees are known opportunities for dialogue on Corridor issues.</li> <li>▪ Newsletters...newsletters are scheduled at key milestones of the study and will be widely distributed to the project mailing list. Committee members were asked to distribute newsletters to their members/constituents.</li> <li>▪ Media Relations...a locally-based public relations firm, Ogilvy PR, is working closely under the direction of Dovetail Consulting, to implement a media relations campaign and promote study activities through a variety of media outlets including radio and newspapers.</li> <li>▪ Website...in about ten days, the project website will be launched with the URL cook-dupagecorridor.com. The website has been designed to serve a broad range of stakeholders, including the general public and committee members. The public will be able to learn about the study and how to get involved. Committee packets will be made available on the site. Ms. Allen previewed the website highlighting the home page, project logo and index of contents.</li> </ul> |  |

Mr. Marcucci inquired as to whether the Open Meetings Act would apply to the Corridor Committee meetings. Ms. Ryan responded that the RTA intends to follow the Open Meetings Act with respect to all Cook DuPage Corridor Committee meetings. Ms. Ryan further clarified that RTA staff will ensure meeting notices are posted at the RTA 48 hours in advance of each meeting, as well as at respective meeting locations in cases where meetings are held in the Corridor. She further noted that the availability of agendas and meeting summaries will also be announced on the RTA agency website and will be posted on the project website.

#### **VIII. Other Business**

Mr. Fichtner requested that a draft agenda be submitted to the Chair of the Policy Committee for review at least one week prior to mailing.

Mr. Alan Bennett suggested Roberts Rules of Order be applied as the standard operating procedure for Committee meetings. Policy Committee members then discussed issues of majority rule (simple, super or consensus) and recommended the adoption of  $\frac{3}{4}$  super majority rule to ensure a broad base of support for Committee recommendations resulting from the Cook DuPage Corridor Study. A motion to adopt Roberts Rules of Order as the standard operating procedure of the Policy Committee, with a  $\frac{3}{4}$  majority required for all decisions was made and seconded. Mr. Fichtner called for a vote and the motion was approved unanimously.

#### **IX. Adjourn**

Mr. John DeLaurentiis of the RTA offered a few closing remarks. Mr. DeLaurentiis noted the magnitude of the planning effort at hand, and the importance of the Cook DuPage Corridor Study and the RTA Strategic Plan. Mr. DeLaurentiis emphasized the Corridor Planning Standards as a new opportunity to bring local preferences into the Corridor planning process. He further noted that the success of the Cook DuPage Corridor study relies upon the leadership of and collaboration between the Policy Committee and the Technical Committee.

Mr. Fichtner then reminded Committee members of the next meeting dates:

- Policy Committee: May 25, 2006 at 3:00 PM at Elmhurst City Hall
- Technical Committee: February 23, 2006 at 1:30 PM at the RTA

(note: the location of the next Technical Committee meeting has since been changed to the CATS/NIPC offices in the Sears Tower)

The meeting was adjourned at approximately 3:45 p.m.

**X. Attendance Rosters**

**Policy Committee**

| Present | Absent | Name             | Title   | Organization                             |
|---------|--------|------------------|---|--|
|         | ✓      | Athas, Rita      | Deputy Chief of Staff,<br>Office of the Mayor | City of Chicago                          |
|         | ✓      | Bennington, Tom  | DuPage County Board<br>Member, District 3     | DuPage County Board                      |
| ✓       |        | Dominick, Larry  | President, Town of<br>Cicero                  | West Central Municipal<br>Conference     |
| ✓       |        | Fichtner, Paul   | DuPage County Board<br>Member, District 1     | DuPage County Board                      |
| ✓       |        | Fortner, Michael | Mayor, City of West<br>Chicago                | DuPage Mayors and<br>Managers Conference |
| ✓       |        | Marcucci, Thomas | Mayor, City of<br>Elmhurst                    | DuPage Mayors and<br>Managers Conference |
| ✓       |        | Pasquale, Frank  | Mayor, Village of<br>Bellwood                 | West Central Municipal<br>Conference     |
| ✓       |        | Peraica, Anthony | Cook County<br>Commissioner,<br>16th District | Cook County Board                        |
| ✓       |        | Pope, David      | President, Village of<br>Oak Park             | West Central Municipal<br>Conference     |
| *       |        | Silvestri, Peter | Cook County<br>Commissioner,<br>9th District  | Cook County Board                        |
|         | ✓      | Stupegia, Joyce  | President, Village of<br>Villa Park           | DuPage Mayors and<br>Managers Conference |

**\*Mr. Alan Bennett, Elmwood Park Trustee and NIPC Commissioner, served in place of Mr. Silvestri**

**Technical Committee**

| Present | Absent | Name                 | Title   | Organization   |
|---------|--------|----------------------|---|--|
| ✓       |        | Abraham, Chuck       | Program Support Chief                                   | IDOT, Division of Intermodal and Public Transportation |
|         | ✓      | Alvarez, Jose Luis   | Grant Director, Town of Cicero                          | North Central Council of Mayors                        |
| ✓       |        | Avery, Mark          | Chief of Traffic Planning and Programming               | DuPage County Center                                   |
| ✓       |        | Baczek, John         | Consultant Studies Unit Head                            | IDOT - District 1, Division of Highways                |
| ✓       |        | Bhatt, Hardy         | Deputy Director   | Chicago OEMC   |
|         | ✓      | Boehm, Rick          | Village Manager, Village of Oak Brook                   | DuPage Council of Mayors                               |
| ✓       |        | Bolton, Michael      | Deputy Executive Director, Strategic Services           | Pace   |
| ✓       |        | Bozic, Claire        | Director of Plan Implementation                         | Chicago Area Transportation Study                      |
| ✓       |        | Ciavarella, Lynnette | Director, Office of Planning and Analysis               | Metra  |
| ✓       |        | Dame, Peter J.       | Deputy Village Manager, Village of Oak Park             | North Central Council of Mayors                        |
| ✓       |        | Dean, Bob            | Transportation Planner, City of Naperville              | DuPage Council of Mayors                               |
| ✓       |        | Godowski, Peter      | Highway Engineer, Bureau of Transportation and Planning | Cook County Highway Department                         |
| ✓       |        | Guerriero, Henry     | Traffic and Revenue Analyst, Planning Department        | Illinois State Toll Highway Authority                  |
| ✓       |        | Hazlett, Richard     | Coordinating Planner                                    | Chicago Department of Transportation                   |
| ✓       |        | Higgins, Patrick     | Village Manager, Village of Western Springs             | Central Council of Mayors                              |
| ✓       |        | Kutzmark, Tam        | Transportation Planning Liaison, DMMC                   | DuPage Council of Mayors                               |
| ✓       |        | Leary, Jill          | Planning Coordinator, WCMC                              | Central Council of Mayors                              |
| ✓       |        | McCampbell, Roy      | Comptroller and CFO, Village of Bellwood                | North Central Council of Mayors                        |
| ✓       |        | McCluskey, Beth      | Council Liaison   | North Central Council of Mayors                        |
| ✓       |        | Mehta, Jignesh       | Senior Planning Analyst                                 | NIPC   |
| *       |        | Shiffer, Michael     | Vice President, Planning and Development                | Chicago Transit Authority                              |
| ✓       |        | Smith, Gordon        | Senior Metropolitan Planning Manager                    | IDOT, Office of Planning and Programming               |
|         | ✓      | To be determined     |   | FHWA   |
|         | ✓      | To be determined     |   | FTA  |

\*Mr. Sriver, CTA Vice President, Planning and Development served in place of Mr. Shiffer.

**Others in Attendance**

| Present | Name          | Title   | Organization   |
|---------|---------------|---|--|
| ✓       | Barber, David | Director of Public Works                          | Village of Downers Grove                               |
| ✓       | Ferrari, Neil | Bureau Chief, Northeastern Illinois Area Programs | IDOT, Division of Intermodal and Public Transportation |
| ✓       | Vasselli, Jim | Attorney  | Giglio and Del Galdo                                   |

**Staff**

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|---|---------------------|--|-------------------------------|
| ✓ | Allen, Mignon       | President                                    | Dovetail Consulting           |
| ✓ | Catalina, Tony      | Manager, Transit Division                    | American Consulting Engineers |
| ✓ | DeLaurentiis, John  | Deputy Executive Director, Planning          | RTA                           |
| ✓ | Demirovski, Fluturi | Planning Assistant                           | RTA                           |
| ✓ | Doenges, Dan        | Transportation Analyst                       | Wilbur Smith Associates       |
| ✓ | Kukreja, Charu      | Corridor Planning Studies                    | RTA                           |
| ✓ | Lenski, Bill        | Manager, Corridor Planning Studies           | RTA                           |
| ✓ | Lupa, Mary          | Senior Transportation Planner                | Wilbur Smith Associates       |
| ✓ | Mitchell, Gary      | Director, Urban Planning Services            | Wilbur Smith Associates       |
| ✓ | O'Holleran, John    | Principal                                    | American Consulting Engineers |
| ✓ | Pitstick, Mark      | Div. Manager, Planning and Program Support   | RTA                           |
| ✓ | Plummer, Andrew     | Consultant                                   | RTA                           |
| ✓ | Ryan, Michelle      | Principal Analyst, Corridor Planning Studies | RTA                           |
| ✓ | Schlickman, Steve   | Executive Director                           | RTA                           |
| ✓ | Seeger, Nancy       |  | Nancy Seeger Assoc.           |